

DARMA Annual Meeting

Venue: Copenhagen Business School, Solbjerg Plads 3, Frederiksberg

Deadline for registration: Friday, 23 May 2014 at noon.

Price: DKK 1.500 for members (DKK 1.000 without dinner)

DKK 2.000 for non-members (DKK 1.500 without dinner)

3 June 2014

09.00 – 10.00	Registration
10.15 – 10.45	Welcome by DARMA Chair, Olaf Svenningsen
10.45 – 12.00	<i>Peder Olesen Larsen</i> : To hand out research funding, and how to acquire research funding - an insider perspective on Danish research funding
12.00 – 13.00	Lunch
13.00 – 14.30	DARMA Special Interest Groups – round 1.
14.30 – 15.00	Coffee
15.00 – 16.30	Concurrent sessions: <i>Sune Auken</i> : Research in Present Day Denmark <i>Ludde Edgren</i> : Performance Indicators and Impact Assessment of a Professional Grants and Innovation Office <i>Pernille Hamburger Grøngaard</i> : How to use Bibliometrics when Applying for Research Grants
17.30	Beer tasting and tour at Nørrebro Bryghus
19.00	Dinner: Nørrebro Bryghus (Ryesgade 3, 2200 København N)

4 June 2014

09.00 – 10.00	<i>Carsten Gaarn-Larsen</i> : Presentation of InnovationsFonden - Denmark
10.00 - 11.00	<i>Sandra Nordahl</i> : Introduction to Export Control Issues around the world as a challenge for research support*
11.00 – 11.30	Coffee
11.30 – 12.30	DARMA Special Interest Groups – round 2
12.30 – 13.30	Lunch
13.30 – 14.30	<i>Lynn Roseberry</i> : What does gender have to do with it?
14.30 – 16.30	General Assembly for DARMA members

Speaker presentation

Peder Olesen Larsen:

In his presentation, Peder Olesen Larsen will outline the history of the modern Danish research funding system with an insider's perspective, and in the light of this experience provide some suggestions for what makes a grant proposal successful. Peder Olesen Larsen is a chemist, who has had a long and distinguished career in both science and science politics and funding. Olesen Larsen was named professor in organic chemistry at the Danish Royal Veterinary and Agricultural University in 1968, and the same year, he was appointed as a member in the first Danish research council, the Danish Natural Science Research Council. Subsequently, Olesen Larsen has been in the centre of Danish research and science policy development holding positions as – among many others – chair of the Nordic Council of Research Policy, Director of the Research Directorate under the Ministry for Education, and as the first director of the Danish National Research Foundation (Grundforskningsfonden).

Sune Auken:

Sune Auken is an associate professor at the Department of Scandinavian Studies and Linguistics.

Ludde Edgren, University of Gothenburg, Sweden:

The aim of this session is to describe and discuss qualitative performance indicators that show a grants office's impact on the increase of external research funds. Grants offices support researchers and administrators to improve the competitiveness of applications and manage their research grants. But how do we know that we are doing a good job and have an impact on the results? As head of the grants office for a large university in Europe, the speaker will describe the major investment made to his office in 2010, analyze the impact so far, and identify the performance indicators showing this. In 2013 the office has developed into the Grants and Innovation Office with new large investments on the innovation support. Impact assessment on this investment will also be discussed. Increased indirect costs can be an investment!

Ludde Edgren, PhD, is the Head of Grants and Innovation Office, University of Gothenburg, Sweden. Background in theoretical physics, has worked at NordForsk, since 2009 head of the Grants Office at the University of Gothenburg and 2013 head of the Grants and Innovation Office.

Pernille Hamburger Grøngaard, Aarhus University, Denmark:

The presentation will demonstrate the use and implementation of different kinds of bibliometric analyses in relation to the application process including evaluation of researchers and other relevant candidates.

Pernille Grøngaard is a Master of Library and Information Science (MLISc) from the Royal School of Library and Information Science. Employed in the Research Support Office at Aarhus University since 2009 and works primarily with bibliometric analyses in connection with funding applications.

Carsten Gaarn-Larsen will present InnovationsFonden – Denmark.

Sandra Nordahl, San Diego State University Research Foundation, USA:

Export Control is a serious issue in the US, Canada, United Kingdom and Australia. If Danish researchers are working with colleagues on projects sponsored from these countries, the rules also apply to Danish institutions. This presentation will cover topics like data, results, equipment, samples, collaboration between embargoed researchers in the same laboratory etc. The challenge is how you get academic freedom to work with security issues and political agendas.

Sandra Nordahl is the Director, SR Contracting and Compliance and President of the Society of Research Administrators International.

Lynn Roseberry, CBS, Denmark:

Gender has been and still is one of the fundamental organizing principles of any human society. It permeates every social activity, including organizational structures and culture. In this presentation, I will talk about why and how we should pay attention to the way gender is formed and expressed in research institutions if we care about the quality of research.

Lynn Roseberry is associate professor in the Department of Management, Politics and Philosophy at Copenhagen Business School and since 2011 has also served as the Business School's first Equal Opportunity Officer. She has spent her research career at CBS, where she started as a Ph.D. student in the law department at CBS in 1994. Dr. Roseberry's research has focused on labour law, discrimination law, and feminist and critical race theory. She has developed and taught undergraduate and graduate courses in law- and business-related subjects, including Danish and international labor law, employment discrimination, business responsibilities for human rights, and international law and legal theory. She is an American trained lawyer, with a B.A. in religious studies from Yale University, law degrees from Arizona State University and Harvard Law School, and five years of experience as a trial lawyer in Phoenix, Arizona.

Dr. Roseberry's forthcoming book, *Bridging the Gender Gap: 7 Principles for Achieving Gender Balance*, co-authored with Johan Roos, who is professor of strategy and dean of Jönköping International Business School in Sweden, will be published in July 2014 by Oxford University Press. Based on interviews and conversations with leaders and managers in Europe and the United States, the book presents seven of the most common explanations for persistent gender imbalances and shows how they are based on common stereotypes and myths about men's and women's abilities and preferences. The book provides a guided tour of current research about gender from a multi-disciplinary perspective. It challenges commonly held assumptions and offers alternative explanations and corresponding principles to guide individual decisions, action, and behaviour toward achieving gender balance

List of Special Interest Groups

Seven groups will meet on day 1 and the rest on day 2.

Day 1

1. Research support at small institutions
2. Industry cooperation and innovation
3. Open Access/The Bibliometric Research Indicator
4. Self-management
5. EU-Excellence
6. Pre-award
7. Post-award

Day 2

8. Private foundations, payment of indirect costs and use of overheads
9. Co-operation/IPR
10. Supporting interdisciplinary research – SSH in the present research agenda
11. Organising research support – between research administration, professionalism and other administrative units
12. Strategy
13. EU-Societal Challenges/Industrial Leadership
14. Impact

1. Research support at small institutions

The definition and scope of research support differs among institutions. Small units have only a few people to cover a wide variety of tasks. Tasks are often centered around pre-award issues but connecting also with post-award, research evaluation, communication, innovation, cooperation with industry, PhD administration and many more.

This Special Interest Groups aims at reflecting on how small units can and should prioritise and specialize their efforts, how best to exploit the broadly based knowledge of the institution, what tasks can be out-sourced and how to divide tasks between administration and faculty.

2. Industry cooperation and innovation

Following the introduction of the Danish innovation strategy, the creation of InnovationsFonden Denmark and the ambitions of the INNO+ scheme, supporting different ways of cooperating with industry will be an increasingly important part of research support.

This Special Interest Group aims at investigating and discussing best practice when cooperating with industry. What are the experiences from innovation networks and from working within different legal frameworks? How is cooperation organized on a day to day basis? And what are the differences between cooperating with national and international businesses?

3. Open Access/The Bibliometric Research Indicator

How to handle the need for Open Access and connecting it with the Bibliometric Research Indicator and the need to publish in international high ranking journals.

This Special Interest Group aims at discussing how to handle the demand for OA from national and European funders. What are the main challenges faced by faculty and administration when trying to reach internal and external goals for OA.

4. Self-management

The work of research consultants and administrators often has a high degree of flexibility and a high need for making day to day priorities. Self-management is an inevitable part of the job. What are the possibilities and challenges of this way of working – for the individual administrators as well as for the teams and units they belong to?

This Special Interest Group aims at making room for reflection on and exchanging experiences on the individual and organizational possibilities and challenges of self-management.

5. EU – Excellence

Research funds within the European framework programme for research, Horizon 2020, has 3 main headings: Excellence, Industrial Leadership and Societal Challenges.

This Special Interest Group aims at discussing the strategic possibilities and challenges of the funding headed as "Excellence".

6. Pre-award

What defines the best pre-award services? What competences are needed? What competences are not needed? How do you focus on strategic processes, lobby, facilitating big, cross-disciplinary applications for EU, NIH or national funding sources.

This Special Interest Group will focus on the process from idea to full blown application and contract negotiations. How can administrative consultants assist the process? Writing non-scientific parts of the application or providing templates with keywords?

7. Post-award

What defines the best post-award services? How do you keep ahead of developments? What are the useful tools to work with? What competences are needed? What are the new reporting requirements from EC and others?

This Special Interest Group focuses on best practice, rules, regulations and needs for compliance.

8. Private foundations, payment of indirect costs and use of overheads

In general, private foundations do not cover indirect costs sufficiently or not at all. Since universities are increasingly relying on funding from private foundations this puts considerable pressure on the basic university funding.

This Special Interest Group aims at discussing how to handle the lack of funding for indirect costs and how overheads are distributed and handled at various institutions.

9. Co-operation/IPR

When setting up legal agreements for cooperation at both national, European and an international level, difficulties often occur around the same issues: what are the limits of liability, IPR, rights to publish, management structures, governing law etc.

This Special Interest Group aims at discussing ways of solving these issues, identifying best practices within the area of legal frameworks.

10. Supporting interdisciplinary research – SSH in the present research agenda

Cross-disciplinarity is high on the agenda of both Danish and European research agendas. How does this affect the research support needed for external funding – especially in the pre-award phase? It is often explicitly specified that strategic research projects must include societal and cultural aspects as well as technical challenges to be solved.

This Special Interest Group aims at making room for reflection on and exchanging experiences of supporting the new strategic research agenda – especially when it comes to including Social Sciences and Humanities as well as the Technical and Natural Science challenges when designing strategic research projects.

11. Organising research support – between research administration, professionalism and other administrative units

Providing research projects with the best possible support often involves more than one administrative unit and/or level. How should the administrative research support be organized and what does it take, on the individual level, to make it work?

This Special Interest Group aims at making room for reflection on and exchanging experiences on how different support needs are organized and structured and how individual administrators can contribute to exploiting complementary competences.

12. Strategy

External financing and research visibility is becoming increasingly important to management at research institutions. This places new demands on the administrative support as focus is no longer primarily on individual grants but on the research of the whole institution. The internal focus on research and the allocation of funds is challenged by this.

This Special Interest Group aims at discussing how to cooperate with management and researchers on strategic issues, increasing visibility, lobbying, methods for setting priorities, networking with stakeholder etc.

13. EU-Societal Challenges/Industrial Leadership

Research funds within the European framework programme for research, Horizon 2020, has 3 main headings: Excellence, Industrial Leadership and Societal Challenges.

This Special Interest Group aims at discussing the strategic possibilities and challenges of the funding headed as "Industrial Leadership" or "Societal Challenges".

14. Impact

Already at the time of application, an increasing number of funders expect that we are able to explain which impact the project will have. What will be the outcome of the project and which areas in society and stakeholders will be affected? This group will provide space for reflections and inspiration on how to deal with and describe impact within different, scientific disciplines.